

22West Custer County Hospital District
Board of Directors
Special Board Meeting via Zoom
April 02, 2020
Minutes of the Meeting

Attendance: Directors Present: Bob Tobin, Chair, Bob Weisenbach,
Vice-Chair, Tom Shepard, Director

Staff Present: Ann Evans, Theresa Kennedy, Mary Bauer,
Rob Fogel

Guests Present: None

A quorum being present, Mr. Tobin called the meeting to order at 3:05 p.m. All meeting attendees recited the Pledge of Allegiance to the American Flag.

Introduction of Visitors:

No visitors

Public Comments:

No public comments

Approval of Minutes:

The minutes of the Special Board Meeting on February 27, 2020, Regular Board Meeting on February 27, 2020 and Special Board Meeting on March 16, 2020, were reviewed.

- *Mr. Weisenbach made a motion to approve the Special Board Meeting Minutes on February 27, 2020, Regular Board Meeting Minutes on February 27, 2020 and Special Board Meeting Minutes on March 16, 2020. Mr. Shepard seconded, and the motion passed unanimously.*

Covid-19 Update:

Ms. Evans gave an update COVID-19. We know that there are 2 confirmed COVID-19 positive in Custer County, 4 negatives and 4 pending. We do have 4 staff members quarantined and will return to work on April 14th. We have implemented extra precautions at the clinic. If patients have any signs of COVID-19 they are seen in their car. They staff that have patient contact with them wear a N95 mask, gown and gloves. We have also implemented telemedicine for patients that don't need to be seen physically. We are in the process of implementing telehealth using Zoom which is audio and visual patient visits. We should be starting that next week. We are trying to flex down as much as possible with staff because our volume is down. Ms. Kennedy has been trying to research on the programs that are available either with unemployment or Family First Legislation. We are going to get the options out to

staff tomorrow so that the employees that have had their work cut will know their options. The 4 staff members that are quarantined should be covered by workman's compensation. Mr. Tobin asked how many people are off. Ms. Kennedy responded that we have 4 quarantined and about 60% of the week we are at 1 provider working.

EMS Report:

Mr. Fogel reported, see attached report.

CFO Report/Finance Committee Report:

Ms. Kennedy reported, see attached report.

Ms. Kennedy and Ms. Evans also reported that they decided not to close the clinic since we are the only viable option here in the valley. We don't want to have the community to go into communities where they have more COVID-19 going on and risking them if it is not a COVID-19 issue. We have flexed down on staff as much as possible. Ms. Kennedy recommended we pay staff their regular scheduled pay, even if they are not working, till April 10th. This will give us time to find options to make the staff whole. Whether that be with some program thru the government or having to tell employees to file for unemployment.

- *Mr. Tobin made a motion to pay staff at their normally scheduled hours, whether they worked or not through April 10th and retain their employee benefits whether they work or not for the foreseeable future. Mr. Weisenbach seconded, and the motion passed unanimously.*

Director Redesign:

Ms. Evans stated that in another Board meeting that some people had concerns about the Director of the Clinic having to report to both the Heart of the Rockies (HRRMC) and The West Custer County Hospital District (WCCHD) board of directors it might cause a conflict of interest for that person. Ms. Evans did talk to Mr. Morasko regarding redesigning the Director position to get his thoughts. The Director of the Clinic would only report to HRRMC and it would be their position and hire. Then WCCHD would then hire an Executive Director that would oversee the clinic and EMS. The Executive Director position would be about 5-10 hours per week and we would pay them as a contract worker. Mr. Morasko was agreeable to that as a concept and wanted to get your thoughts about this idea. HRRMC would start the hiring process when we start the phase II of the contract and Ms. Evans would stay on till phase II. WCCHD will start the hiring process for the Executive Director sometime during the phase I of the contract. Ms Evans stated we don't need to make a decision today but she wanted to have you know about this redesign possibility.

Inclusion Criteria:

Mr. Tobin stated that we do have a recommendation for the inclusion process from the attorneys who also specified they would like to see the BOCC pick up the tab. The Tab would be between \$20,000 to \$30,000 if all goes smoothly. We would need to run the necessary meeting with the people in East Custer County. The people in East Custer County would need to agree that ambulance service would be nice and vote to help out. It is a complicated

process and long-term process. Mr. Tobin stated the commissions would like to get something on the ballot by July 24th. Mr. Tobin is not sure that this could be done by that time. The WCCHD would supply the expertise and the manpower and the BOCC would supply the funds. Mr. Weisenbach stated that with all the COVID-19 happening we should table this until maybe around May 1 and then schedule a meeting with the BOCC to discuss. Ms. Evans requested a copy of the proposal from the attorneys. Mr. Tobin stated that Mr. Shepard and Mr. Printz work continue to work on this until we are able to get a meeting set.

Executive Session

Mr. Tobin moved that they enter Executive Session pursuant to 24.6.402 (4)(e), to discuss HRRMC contract negotiations. Mr. Shepard seconded, and the motion was passed unanimously.

At 4:16 pm board came out of executive session.

- *Ms. Weisenbach made a motion for the board to sign the contract with HRRMC, Mr. Shepard second, and the motion was passed unanimously.*

Adjournment:

Mr. Tobin made a motion to adjourn the meeting. Mr. Weisenbach seconded, the motion passed unanimously, and the meeting was adjourned at 4:18 pm.

Respectfully submitted,



Janny Candelaria
Secretary to the District Board

EMS Report

Report Date: 3.31.2020

Report by: Rob Fogel, Manager

The transfer from the old administration has been adequate. Time has been split between learning the nuts and bolts of the role of manager and preparing for the Covid-19 pandemic. Progress is being made on both fronts and preparations are extensive. We, as a county are awash in PPE, thanks to the diligent efforts of the EOC.

A third full-time medic, Roger Whisenent, has begun the Field Instruction (FI) process. I had the opportunity to observe Roger's patient care and I found him to be a capable provider. I await the approval of Jason Banner, as preceptor, to release Roger fully. When that occurs, Custer County EMS will have an ALS crew 24/7, and be fully staffed as budgeted.

Justine Beach has moved from a full-time to a PRN position. She has finally secured employment in the Denver area, something she has been seeking for months. I am quite happy for her. Chase Carlin has moved into her full-time position.

Our current staffing, including Roger, is:

Full-time EMT-P: 2, w/ 1 pending FI

Full-time EMT-B: 3

PRN EMT-P: 1

PRN EMT-B: 5

I want to thank the Board for this opportunity. I am always open to questions, comments, criticisms, and suggestions.

Call Summary Report-Custer County

Runs by City

Scene Incident City Name (eScene.17)	Number of Runs	Percent of Total Runs
Westcliffe	27	69.23%
Silver Cliff	8	20.51%
Town of Westcliffe	3	7.69%
Canon City	1	2.56%
	Total: 39	Total: 100.00%

Runs by Disposition-Custer County

Disposition Incident Patient Disposition (eDisposition.12)	Number of Runs
Canceled on Scene (No Patient Contact)	1
Patient Dead at Scene-No Resuscitation Attempted (Without Transport)	3
Patient Dead at Scene-Resuscitation Attempted (Without Transport)	1
Patient Evaluated, No Treatment/Transport Required	11
Patient Treated, Released (AMA)	2
Patient Treated, Transferred Care to Another EMS Unit	3
Patient Treated, Transported by this EMS Unit	18


Incident Date: is between '02/01/2020' and '02/29/2020'

Runs by City

Scene Incident City Name (eScene.17)	Number of Runs	Percent of Total Runs
Westcliffe	54	69.23%
Silver Cliff	19	24.36%
Town of Westcliffe	3	3.85%
Canon City	1	1.28%
Wetmore	1	1.28%
	Total: 78	Total: 100.00%

Runs by Disposition-Custer County

Disposition Incident Patient Disposition (eDisposition.12)	Number of Runs
Assist, Agency	1
Canceled (Prior to Arrival At Scene)	1
Canceled on Scene (No Patient Contact)	2
Patient Dead at Scene-No Resuscitation Attempted (Without Transport)	3
Patient Dead at Scene-Resuscitation Attempted (Without Transport)	1
Patient Evaluated, No Treatment/Transport Required	24
Patient Treated, Released (AMA)	5
Patient Treated, Transferred Care to Another EMS Unit	6
Patient Treated, Transported by this EMS Unit	35

Report Filters: Incident Date: is between '01/01/2020' and '02/29/2020' 



Custer County EMS
 West Custer County Hospital District
 704 Edwards, Westcliffe, CO 81252
 Business: 719-783-4447
 Fax: 719-783-2086

Ambulance Run Percentage Report

Feb 2020

		Month of	Feb			
<u>Total calls to date</u>				<u>Total transports to date</u>		
Total calls to date	Feb 2018		23	Total transports to date	Feb 2018	20
Total calls to date	Feb 2019		37	Total transports to date	Feb 2019	19
Total calls to date	Feb 2020		39	Total transports to date	Feb 2020	18
% change (+ or -)	2018 & 2019		60.87%	% change (+ or -)	2018 & 2019	-5.00%
% change (+ or -)	2018 & 2020		69.57%	% change (+ or -)	2018 & 2020	-10.00%
% change (+ or -)	2019 & 2020		5.41%	% change (+ or -)	2019 & 2020	-5.26%
Mutual Aid Calls	Feb 2020		0	2nd Calls	Feb 2020	2
<u>Year to date</u>		1 Months Ended----- Feb				
<u>Total calls to date</u>				<u>Total transports to date</u>		
Total calls to date	Feb 2018		53	Total transports to date	Feb 2018	38
Total calls to date	Feb 2019		84	Total transports to date	Feb 2019	38
Total calls to date	Feb 2020		78	Total transports to date	Feb 2020	35
% change (+ or -)	2018 & 2019		58.49%	% change (+ or -)	2018 & 2019	0.00%
% change (+ or -)	2018 & 2020		47.17%	% change (+ or -)	2018 & 2020	-7.89%
% change (+ or -)	2019 & 2020		-7.14%	% change (+ or -)	2019 & 2020	-7.89%
YTD Mutual Aid Calls	2020		0	YTD 2nd Calls	2020	6

1. Clinic OPS report – Clinic side down, PT is up, Instymeds had a good start to the year. With COVID19, expect March to cause the decline to spiral, with April being much worse
2. Collection rates are positive on all sides. But may be too soon in the year to determine if they will stay up. Clinic at 48.34%, PT at 41.54%. EMS at 32.68%
3. \$9,500 variance in AR with clinic biller due to refunds processes by us in February that did not get posted in Clinic Services books until March
4. Statement of Revenue and Expenses – profit of \$36,469.53 Clinic, Profit EMS of \$15,123.85 EMS for Total Profit of \$51,593.38 at February 29, 2020. This profit will be overstated by December payroll accrual until May 2020 books. December 2019 accrual was \$29,070.58.
5. The grant funds for the EMS radios was received in March for \$8,573.35 – cost of the Radios was \$17,146.70

COVID19 RELATED ITEMS:

Patient visits down drastically.

Money will dry up within 4 weeks.

We are successfully performing telephone visits. Working on Video visits.

Holding billing for these visits until proper protocols are published for RHCs.

Looking into all options to pay staff thru reduction in force due to COVID19.

**CUSTER COUNTY MEDICAL CENTER
OPS REPORT**

For the Month Ended

Feb-20

# Encounters	Feb-20		2020		Feb-19		2019		Over(Under) Prior Mo
		% Total	YTD	% Total		% Total	YTD	% Total	
Clinic	497	76.23%	1056	78.57%	517	82.46%	1180	84.83%	
Physical Therapy	155	23.77%	288	21.43%	110	17.54%	211	15.17%	
Total Encounters	652	100.00%	1344	100.00%	627	100.00%	1391	100.00%	
Production Per Encounter - Clinic	169.52		164.98		183.72		187.44		(14
Production Per Encounter - PT	190.59		208.84		207.31		218.21		(16

Clinic Service Category Breakdown	Feb-20		2020		Feb-19		2019		Over(Under) Prior Mo
		% Total	YTD	% Total		% Total	YTD	% Total	
Face to Face/Clinic	400	48.37%	832	46.93%	395	47.08%	916	48.26%	
Surgical Procedures	75	9.07%	166	9.36%	35	4.17%	71	3.74%	
Xrays	13	1.57%	26	1.47%	36	4.29%	86	4.53%	
Labs	221	26.72%	497	28.03%	330	39.33%	721	37.99%	(1
Medications/Injections	17	2.06%	46	2.59%	25	2.98%	55	2.90%	
Other	62	7.50%	140	7.90%	0	0.00%	0	0.00%	
Vision	22	2.66%	36	2.03%	4	0.48%	14	0.74%	
Sleep Studies	0	0.00%	0	0.00%	0	0.00%	0	0.00%	
Cardio/Audio/Pulmonary Testing	17	2.06%	30	1.69%	14	1.67%	35	1.84%	
Total Patient Service Items	827	100.00%	1773	100.00%	839	100.00%	1898	100.00%	

Average Face to Face Visits	Feb-20		2020		Feb-19		2019		Over(Under) Prior Mo
	# Days	Avg/Day	# Days	Avg/Day	# Days	Avg/Day	# Days	Avg/Day	
Clinic	20	20.00	42	19.81	20	19.75	42	21.81	0.
PT	20	7.75	42	6.86	20	5.50	42	5.02	2.

INSTYMEDS	Feb-20		2020		Feb-19		2019		Over(Under) Prior Mo
	# Scripts	Avg/Day	# Scripts	Avg/Day	# Scripts	Avg/Day	# Scripts	Avg/Day	
INSTYMEDS Scripts	134	6.70	134	3.19	128	6.40	262	6.24	
Amount Over(Under) Breakeven		870.28		489.39		(1,280.29)		(1,291.61)	2,150.

COLLECTIONS				*Includes Bad Debt Collection - see below	
12-Month Rolling Insurance Breakdown:			# Claims	% of Claims	Collection Rate after Contractual
Clinic:	Medicare		3008	41.04%	47.43%
	Medicaid		1528	20.85%	52.08%
	Commercial		2611	35.62%	46.33%
	Private		183	2.50%	71.30%
	OVERALL AVERAGE CLINIC		7330	100.00%	48.34%
Physical Therapy:	Medicare		907	53.54%	42.68%
	Medicaid		169	9.98%	37.24%
	Commercial		618	36.48%	41.13%
	Private		0	0.00%	38.45%
	OVERALL AVERAGE PT		1694	100.00%	41.54%

*Clinic Bad Debt Write-off - currently at 1.3%

Custer County EMS
OPS REPORT
 For the 2 Month Ended February 29, 2020

CHARGES SUMMARY	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	YTD Gross Revenue	2020 YTD Count	YTD 2019 2
Custer County EMS,											
SO Blood Draws	\$ 50	\$ -							\$ 50	1	\$ 100
A0425-Ground mileage	24,523	22,378							\$ 46,900	1,876	54,415
A0427-ALS1-emergency	4,030	-							\$ 4,030	3	2,655
A0429-BLS-emergency	15,185	19,425							\$ 34,610	39	39,550
A0433-ALS 2	-								\$ -	0	1,615
A0998-Treat and Release	450								\$ 450	3	1,350
Total Custer County EMS	\$44,238	\$ 41,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,040		\$ 99,685

Transports 42
 Transport Revenue \$ 38,640

2020 Avge Rev Per Transport Less Mileage	\$ 920
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2019 Avge Rev Per Transport Less Mileage
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COLLECTION RATE ANALYSIS -12 Month Rolling-90 Days Prior	12 Mths Ended		Collection Rate %
	11/30/2019	% Claims	
Medicare	142	37.20%	39.19%
Medicaid	78	20.40%	11.14%
Commerical	99	25.92%	40.37%
Self-Pay	63	16.50%	37.72%
Overall Average	382	100.00%	32.68%

WEST CUSTER COUNTY HOSPITAL DISTRICT
Monthly Analysis of Collection Rate on Profit and Loss

OFFICE 708 - CLINIC					
	Feb-20	YTD 2020			
Patient Fees	66,039.66	132,858.44			
X-Ray Fees	790.00	1,659.00			
Lab Fees	15,976.00	36,325.00			
Pharmacy Fees	3,617.59	7,339.10			
Optometry Fees	780.00	1,543.00			
Total Clinic Operating Revenue	87,203.25	179,724.54			
Adjustments					
Disallow, Reducts- Lab fees	8,099.83	18,416.77			
Disallow, Reducts-Patient Fees	33,482.11	67,359.24			
Disallow, Reducts- Rx fees	337.85	928.76			
Disallow, Reducts-Xray fees	400.53	841.11			
Disallow, Reducts - Optometry fees	395.46	782.30			
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	1,169.55	2,264.82	SPLIT		
		% of Revenue	% of Revenue		
Total Clinic Allowances and Bad Debt	44,980.60	51.58%	91,688.27	51.02%	
		Collection Rate	Collection Rate		
Net Operating Revenue Clinic	42,222.65	48.42%	88,036.27	48.98%	
Net Operating Revenue Clinic Adjusted for Instymed	39,271.08	45.03%	82,528.70	45.92%	Incr(Decr)
Collection Rate Per Biller - Clinic			48.34%	2.42%	Rev if Adj
					4,350.14
OFFICE 710- PT					
	Feb-20	YTD 2020			
Therapy Fees	29,541.49	60,144.49			
Disallow, Reducts- PT fees	16,897.73	34,402.65			
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	384.04	781.88	SPLIT		
		% Revenue	% Revenue		
Total PT Allowances and Bad Debt	17,281.77	58.50%	35,184.53	58.50%	
		Collection Rate	Collection Rate		
Total PT Operating Revenue	12,259.72	41.50%	24,959.96	41.50%	
Collection Rate Per Biller - PT			41.54%	0.04%	Incr(Decr)
					Rev if Adj
					24.06
EMS					
	Feb-20	YTD 2020			
Ambulance Fees	41,802.50	86,040.00			
Disallow, Reducts - Ambulance	26,753.60	55,065.60			
Bad Debts - Ambulance	4,598.28	7,053.34			
		% Revenue	% Revenue		
Total EMS Allowances and Bad Debt	31,351.88	75.00%	62,118.94	72.20%	
		Collection Rate	Collection Rate		
Net Operating Revenue EMS	10,450.62	25.00%	23,921.06	27.80%	
Collection Rate Per Biller - EMS			32.68%	4.88%	Incr(Decr)
					Rev if Adj
					4,196.81

CSCR-516 REVENUE COMPENSATION

REVENUE COMPENSATION

**PHYSICAL THERAPY ENDING 3/1/2020**

INSURANCE CATEGORY	PATIENT ENCOUNTERS	ACTIVE PATIENTS		CHARGES THIS PERIOD		CHARGES OUTSTANDING		CHARGE RESOLVE
AETNA	17	4	1.04%	4,150.01	1.94%	630.94	0.96%	3,519.0
BLUE SHIELD	153	32	8.62%	34,543.19	13.58%	4,406.74	8.18%	30,136.4
CIGNA	35	8	1.79%	7,188.02	1.20%	390.11	1.85%	6,797.9
CO CHOICE FRI	13	3	0.67%	2,697.00	4.95%	1,606.00	0.30%	1,091.0
DEP OF VA	10	5	0.27%	1,081.02	0.39%	128.02	0.26%	953.0
HUMANA CH CR	164	20	9.08%	36,378.09	11.10%	3,600.77	8.90%	32,777.3
HUMANA-MCARE	56	15	3.15%	12,629.12	8.65%	2,805.97	2.67%	9,823.1
MAIL HANDLERS	2	1	0.09%	349.00	0.21%	69.25	0.08%	279.7
MCAID COLO	169	43	8.46%	33,908.18	7.10%	2,303.02	8.58%	31,605.1
MCARE CO	847	136	44.64%	178,923.76	38.23%	12,402.46	45.21%	166,521.3
MERITAIN HEALTH	1	1	0.06%	237.00	0.00%	0.00	0.06%	237.0
PRIVATE PAY	3	3	0.09%	379.01	0.44%	142.00	0.06%	237.0
RCKY MT HMO	8	3	0.25%	992.00	2.04%	662.00	0.09%	330.0
RR MCARE	4	1	0.16%	655.01	2.02%	655.01	0.00%	0.0
TRICARE	59	7	2.32%	9,281.05	1.71%	556.29	2.37%	8,724.7
UMR	9	4	0.42%	1,684.00	0.00%	0.00	0.46%	1,684.0
UNITED-HLTH	112	19	5.91%	23,674.10	1.81%	587.03	6.27%	23,087.0
MISC	0	0	11.47%	45,989.09	0.00%	0.00	12.49%	45,989.0
VET CHOICE	2	2	0.04%	144.04	0.00%	0.00	0.04%	144.0
WORK COMP	33	6	1.47%	5,901.01	4.62%	1,499.01	1.20%	4,402.0
GRAND TOTAL	1,697	313		400,783.70		32,444.62		368,339.0

CSCR-516 REVENUE COMPENSATION

REVENUE COMPENSATION



MEDICAL ENDING 3/1/2020

INSURANCE CATEGORY	PATIENT ENCOUNTERS	ACTIVE PATIENTS		CHARGES THIS PERIOD		CHARGES OUTSTANDING		CHARGES RESOLVED
AARP MCARE CHO	1	1	0.01%	146.00	0.00%	0.00	0.01%	14
AETNA	97	44	1.14%	16,125.02	1.10%	1,405.33	1.14%	14,719.69
BLUE SHIELD	974	340	12.04%	171,029.32	8.03%	10,262.04	12.44%	160,767.28
BLUE-ADV-MCR	11	4	0.16%	2,221.00	0.00%	0.00	0.17%	2.22
CCHP	42	26	0.55%	7,806.00	1.31%	1,672.00	0.47%	6,134.00
CIGNA	155	72	2.16%	30,635.05	1.76%	2,243.82	2.20%	28,391.23
CO CHOICE FRI	143	67	1.86%	26,443.08	3.14%	4,007.58	1.74%	22,435.50
DEP OF VA	16	14	0.17%	2,417.00	0.82%	1,041.89	0.11%	1,375.11
FIRST-HLTH	2	1	0.03%	484.00	0.00%	0.00	0.04%	48.40
GOLDEN RULE	11	6	0.10%	1,388.01	0.16%	199.50	0.09%	1,188.51
HEALTH PARTNERS	1	1	0.01%	188.00	0.00%	0.00	0.01%	18.80
HUMANA CH CR	483	135	6.41%	90,996.78	4.97%	6,355.19	6.55%	84,641.59
HUMANA-MCARE	211	73	2.28%	32,361.07	0.87%	1,114.58	2.42%	31,246.49
MAIL HANDLERS	4	3	0.05%	684.00	0.16%	200.96	0.04%	483.04
MCAID COLO	1,486	491	19.50%	276,884.68	11.84%	15,126.93	20.25%	261,757.75
MCAID OST	1	1	0.01%	146.00	0.00%	0.00	0.01%	14.60
MCARE CO	2,753	703	32.54%	462,056.44	48.94%	62,514.46	30.91%	399,541.98
MERITAIN HEALTH	37	8	0.44%	6,210.03	0.34%	433.38	0.45%	5,776.65
PHCS	29	15	0.36%	5,046.00	1.06%	1,350.27	0.29%	3,695.73
PRIVATE PAY	183	104	2.04%	28,979.04	4.67%	5,967.58	1.78%	23,011.46
RCKY MT HMO	61	24	0.77%	10,906.03	0.59%	757.80	0.79%	10,148.23
RR MCARE	44	20	0.47%	6,721.02	0.30%	385.54	0.49%	6,335.48
TRICARE	122	65	1.77%	25,081.22	2.94%	3,761.21	1.65%	21,320.01
UMR	62	34	0.77%	10,873.07	1.60%	2,043.35	0.68%	8,829.72
UNITED-HC-MCARE	2	2	0.03%	474.00	0.11%	146.00	0.03%	328.00
UNITED-HLTH	373	128	4.52%	64,185.86	5.03%	6,419.62	4.47%	57,766.24
MISC	0	0	9.51%	135,110.70	0.00%	0.00	10.45%	135,110.70
VET CHOICE	2	2	0.03%	399.00	0.00%	0.00	0.03%	399.00
WEB TPA	3	2	0.03%	468.00	0.00%	0.00	0.04%	468.00
WORK COMP	21	18	0.26%	3,674.01	0.26%	338.07	0.26%	3,335.94
GRAND TOTAL	7,330	2,404		1,420,139.43		127,747.10		1,292,392.33

Custer County EMS
Payer Mix Summary

For Service Date December 1, 2018 through November 30, 2019

<u>Payer</u>	<u>Patients</u>	<u>Ptnt (%)</u>	<u>Encounters</u>	<u>Encntrs (%)</u>	<u>Procedures</u>	<u>Proc (%)</u>	<u>Charges</u>	<u>Chrgs (%)</u>
Custer County EMS,								
Auto Insurance	3	1.0%	3	0.8%	6	0.9%	5,330.00	0.8
BC/BS	22	7.5%	27	7.1%	50	7.3%	49,877.50	7.4
Commercial	42	14.2%	45	11.8%	83	12.1%	90,532.50	13.4
HMO	1	0.3%	1	0.3%	2	0.3%	2,760.00	0.4
Medicaid	69	23.4%	78	20.4%	154	22.5%	162,985.00	24.1
Medicare	107	36.3%	142	37.2%	266	38.9%	278,470.00	41.2
PPO	2	0.7%	2	0.5%	4	0.6%	4,225.00	0.6
Self Pay	32	10.8%	63	16.5%	79	11.5%	41,135.00	6.1
VA	11	3.7%	15	3.9%	29	4.2%	29,042.50	4.3
Workers Comp	3	1.0%	3	0.8%	5	0.7%	5,415.00	0.8
Tricare	3	1.0%	3	0.8%	6	0.9%	6,552.50	1.0
Total Custer County EMS.	295	100.0%	382	100.0%	684	100.0%	676,325.00	100.0
Commercial			99				193,735.00	

**WEST CUSTER COUNTY HOSPITAL DISTRICT
MONTHLY AR RECONCILIATION**

Feb-20

	Per CSC	
<u>CLINIC</u>	<u>2/29/2020</u>	
Office 708 - Clinic	\$	139,139.62
Office 710 - PT	\$	45,774.72
Subtotal - AR Clinic	\$	184,914.34
Per Balance Sheet	\$	194,504.80
Difference	\$	(9,590.46)

Known Variances:

UB04 Credits sent to State of Colorado	\$	9,794.73
NET DIFFERENCE WITH KNOWN VARIANCE	\$	204.27

EMS

Per Billing Software	\$	126,275.50
Per Balance Sheet	\$	126,275.50
Difference	\$	-

CUSTER COUNTY EMS - AR Aging

As of Febr

Insurance	CurrentBalance	Age31_60	Age61_90	Age91_120	Age121_
BCBS	-	2,190.00	-	-	3,191
Blue Cross blue Shield Supplement	150.00	2,484.00	-	-	
Choice	-	-	3,100.00	-	2,370
Equitable Life and Casualty	-	202.82	-	-	
Humana Choice	5,560.00	3,490.00	-	-	
Medicaid	10,112.50	-	-	-	
Medicaid of Alabama	-	-	-	2,075.00	
Medicare	21,042.50	2,400.00	2,530.00	1,790.00	4,460
Mutual of Omaha Supplemental	-	370.26	-	-	
UHC Supplement	-	150.00	-	-	
VA	-	-	3,417.50	4,155.00	13,054
Total Insurance AR	36,865.00	11,287.08	9,047.50	8,020.00	23,075
Patient Balance	5,087.50	2,513.53	2,285.00	2,000.00	28,085
Total AR Balance	41,952.50	13,800.61	11,332.50	10,020.00	51,165
% of Balance	32.71%	10.76%	8.83%	7.81%	39.

ACCRUAL BASIS
 March 31, 2020

West Custer County Hospital District
 Balance Sheet - Unaudited
 As of February 29, 2020

ASSETS

Current Assets:

Cash

Petty Cash	400.00
Cash - General Fund	86,749.02
Cash - Instymeds	3,577.84
Cash - Ambulance Fund	199.15
Cash - Unrestricted	1,437.87
Colo Trust - General Fund #1	330,452.50
Colo Trust - General Fund #2	329,445.95
Cash - Savings	<u>1,055.67</u>

TOTAL Cash 753,318.01

Accts Receivable

Accts Rec - Clinic	194,504.80
Bad Debt Allowance - Clinic	(3,288.70)
Accrued Insurance Adjustments - Clinic	<u>(94,598.15)</u>

SUBTOTAL Accounts Receivable - Clinic 96,617.95

Accts Rec - Ambulance	126,275.50
Bad Debt Allowance - Ambulance	(28,509.35)
Accrued Insurance Adjustments - Ambulance	<u>(77,567.48)</u>

SUBTOTAL Accounts Receivable - Ambulance 20,198.67

Accts Rec - Instymeds	<u>2,489.39</u>
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TOTAL Accounts Receivable 119,306.01

OTHER Current Assets

Accrued Property Taxes	-
Inventory	25,917.40
Accounts Receivable Misc	11,448.35
Prepaid Insurance	24,580.59
Prepaid IT	13,086.14
Prepaid Airgas	<u>3,508.02</u>

TOTAL Other Current Assets 78,540.50

TOTAL Current Assets 951,164.51

Land, Building and Equipment:

Land	207,841.97
Buildings	1,127,977.97
Building Improvements	85,680.52
Furniture and Equipment	1,002,973.38
X-Ray Equipment	123,790.16
Laboratory Equipment	55,153.98
Optometry Equipment	12,875.00
Ambulance Vehicles	403,862.82
Accum Depr - Buildings	(581,812.21)
Accum Depr - Bldg Improvements	(28,246.27)
Accum Depr - Furniture & Equip	(758,929.00)
Accum Depr - X-Ray Equipment	(120,523.27)
Accum Depr- Lab Equipment	(53,877.98)
Accum Depr - Optometry	(12,875.00)
Accum Depr - Ambulance Vehicles	<u>(317,930.53)</u>

1,145,961.54

2,097,126.05

ACCRUAL BASIS
March 31, 2020

West Custer County Hospital District
Balance Sheet - Unaudited
As of February 29, 2020

LIABILITIES		
Current Liabilities		
Accounts Payable		
Accounts Payable	14,468.72	
Account Payable - Other	4,718.06	
Direct Access Testing - HRRMC	171.23	
TOTAL Accounts Payable		19,358.01
Accrued Payroll Taxes		
Federal Withholding	6,048.08	
State Withholding Payable	3,340.60	
FICA Payable	2,323.00	
125 Plan Insurance	353.05	
Other Ins W/H Payable	-	
Unemployment Taxes Payable	471.31	
TOTAL Accrued Payroll Taxes		12,536.04
Other Current Liabilities		
Accrued Vacation	12,215.46	
Accrued Salaries	-	
Deferred Property Taxes	(10,631.51)	
Deferred Treasurer Collection fees	544.50	
Deferred Specific Ownership Tax	(4,598.22)	
TOTAL Other Current Liabilities		(2,469.77)
TOTAL Current Liabilities		<u>29,424.28</u>
TOTAL LIABILITIES		29,424.28
FUND EQUITY		
Contributed Capital	127,224.20	
Retained Earnings - Emergency	52,000.00	
Retained Earnings	1,836,884.19	
Year-to-Date Earnings	51,593.38	
TOTAL Fund Equity		<u>2,067,701.77</u>
TOTAL LIABILITIES & FUND EQUITY		<u><u>2,097,126.05</u></u>

ACCRUAL BASIS
March 31, 2020

West Custer County Hospital District
Statement of Revenues and Expenses - Unaudited
2 Month Ended February 29, 2020

	Clinic 2/29/2020	EMS 2/29/2020	Hospital District Total 2/29/2020
Operating Revenues			
Patient Fees	239,869.03	86,040.00	325,909.03
Less Adjstmnts, Disallow & Reduct	(122,730.83)	(55,065.60)	(177,796.43)
TOTAL Operating Revenues	<u>117,138.20</u>	<u>30,974.40</u>	<u>148,112.60</u>
Operating Expenses			
Salaries and employee benefits	101,404.01	53,285.07	154,689.08
Payroll taxes	7,475.42	2,892.35	10,367.77
Supplies	14,833.48	5,124.86	19,958.34
Professional services	20,945.40	1,607.92	22,553.32
Marketing	1,444.33	0.00	1,444.33
Repairs and maintenance	4,581.77	391.25	4,973.02
Travel	332.28	634.58	966.86
Insurance	3,473.00	4,184.74	7,657.74
Printing & Election	86.50	86.50	173.00
Publicity, subscriptions, dues	31.00	100.00	131.00
Training	604.00	2,116.00	2,720.00
Depreciation	11,140.99	12,697.53	23,838.52
Bad debts	3,046.70	7,053.34	10,100.04
Bad Debt Collection costs	1,107.81	0.00	1,107.81
Telephone	4,928.95	269.03	5,197.98
Utilities	4,130.63	1,810.24	5,940.87
TOTAL Operating Expenses	<u>179,566.27</u>	<u>92,253.41</u>	<u>271,819.68</u>
TOTAL Income from Operations	(62,428.07)	(61,279.01)	(123,707.08)
Nonoperating Revenues			
General property tax	75,218.40	59,544.24	134,762.64
Specific ownership tax	9,728.48	7,688.52	17,417.00
Non-Capital grant revenue	1,523.60	-	1,523.60
Investment income	1,173.52	1,846.80	3,020.32
Non-Capital contributions	8,436.60	8,644.52	17,081.12
Other nonoperating revenue	7,880.84	1,700.00	9,580.84
TOTAL Nonoperating Revenues	<u>103,961.44</u>	<u>79,424.08</u>	<u>183,385.52</u>
Nonoperating Expenses			
Treasurer collection fees	3,760.92	2,986.22	6,747.14
Other nonoperating expenses	1,302.92	35.00	1,337.92
TOTAL Nonoperating Expenses	<u>5,063.84</u>	<u>3,021.22</u>	<u>8,085.06</u>
Excess of Revenues Over (Under) Expenses before Capital Grants and Donations	36,469.53	15,123.85	51,593.38
Capital Grants and Donations	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Excess of Revenues Over (Under) Expenses	<u>36,469.53</u>	<u>15,123.85</u>	<u>51,593.38</u>
Capital Expenditures	<u>1,795.00</u>	<u>17,146.70</u>	<u>18,941.70</u>